

Sea-Tac International Airport International Arrivals Facility Program

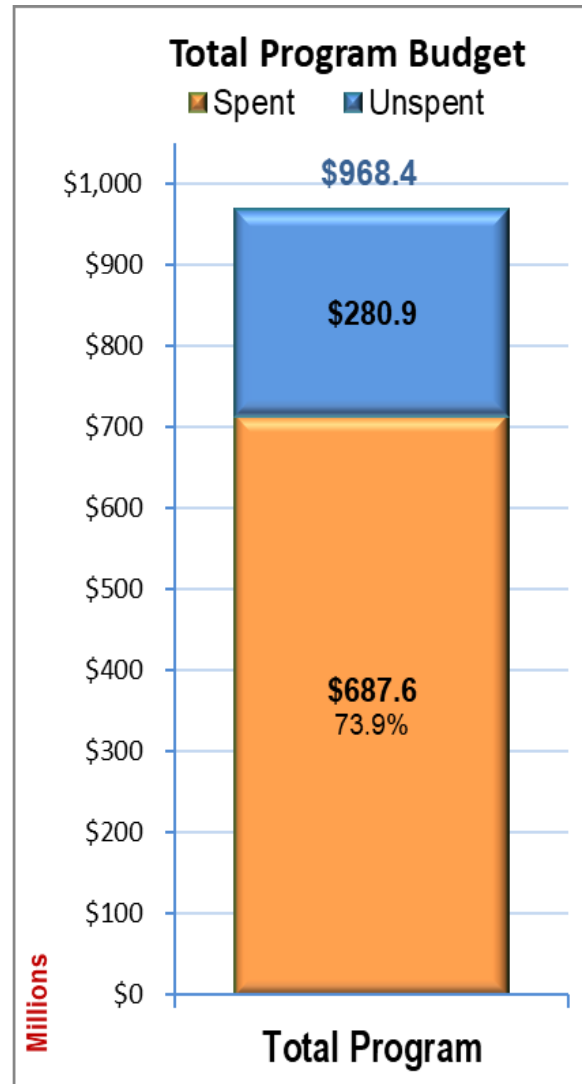
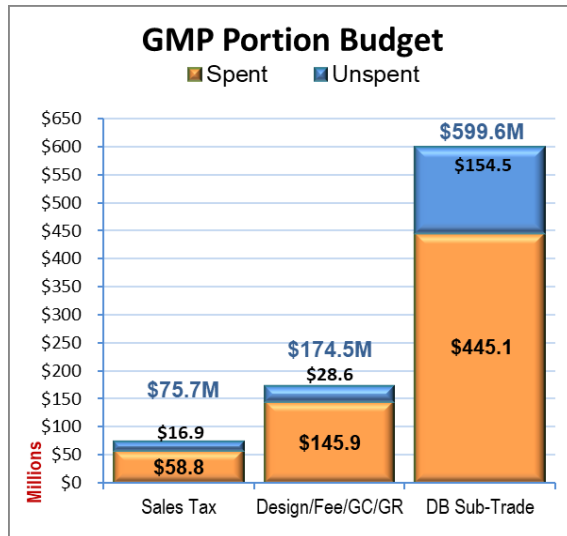
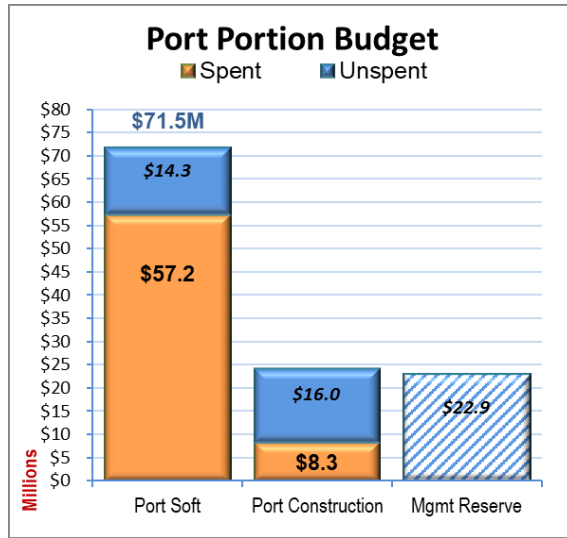


Q4 2019 Update

AGENDA: Port and Clark

- Port Dashboard Indicators (Steve McCabe)
- SCS/SBE/WMBE Participation/Apprenticeship (Mian Rice)
- Progress & Photos – Baggage (Chris Sherwood)
 - Landside & LEED (Tyler Symbol)
- Operational Readiness, Activation, Testing (Charles Goedken)
- Progress & Photos – Airside Corridor and Aerial Walkway
 - Design-Builder Comments
 - (Brian Ahern & Bill Calhoun)

DASHBOARD INDICATORS: PROGRAM COST PROGRESS OVERVIEW



Executive Summary:

- On target to complete within budget including use of management reserve.



On-Target

*Within Budget
(excl. MR)*



On-Watch

Use of Mgmt Reserve



Action is Necessary

F/C to Exceed Budget

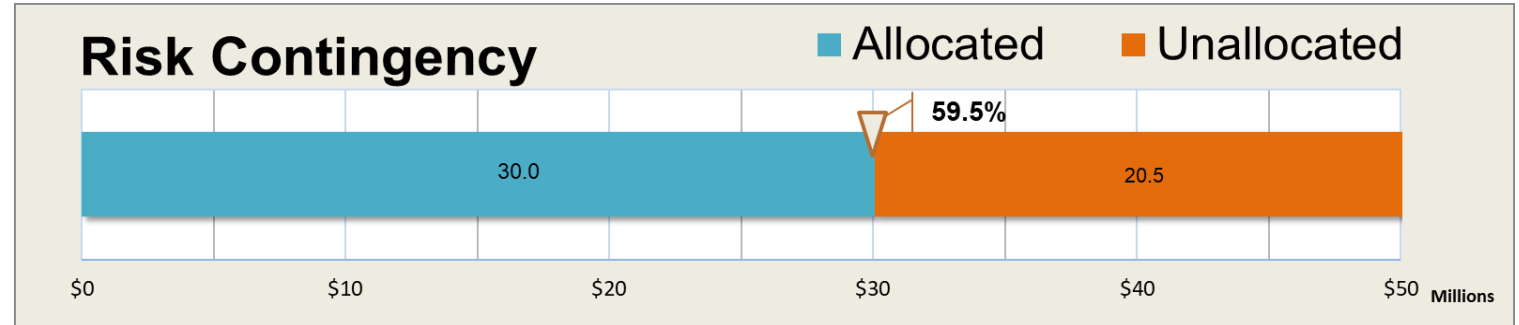
(data date 11/30/19)

CONTINGENCY ALLOWANCE & GMP ALLOWANCES



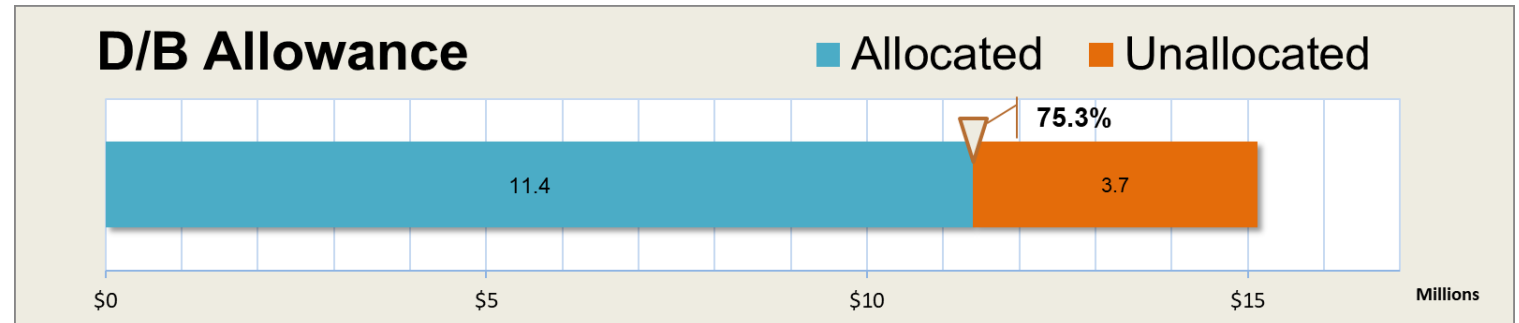
Example:

- Premium time



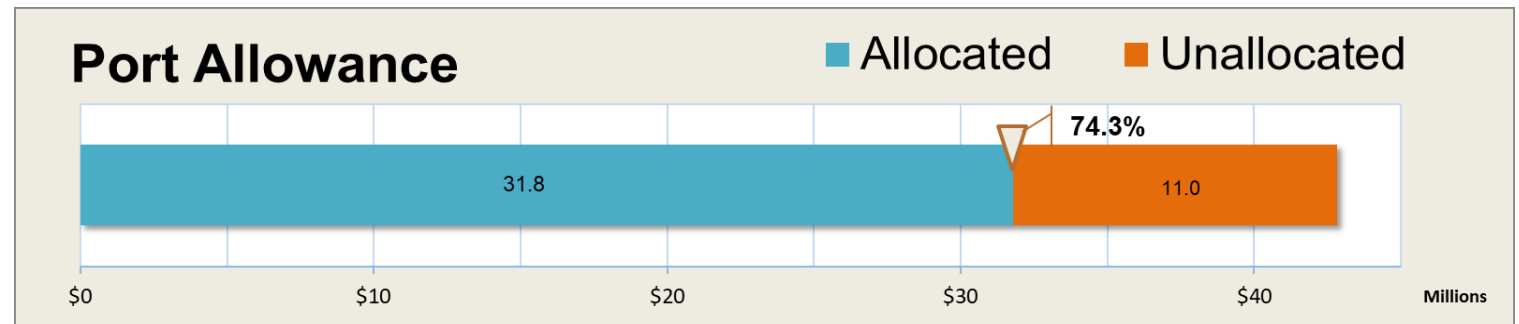
Example:

- Glass wall at TSA checkpoint



Example:

- Underground utilities for custodial can wash

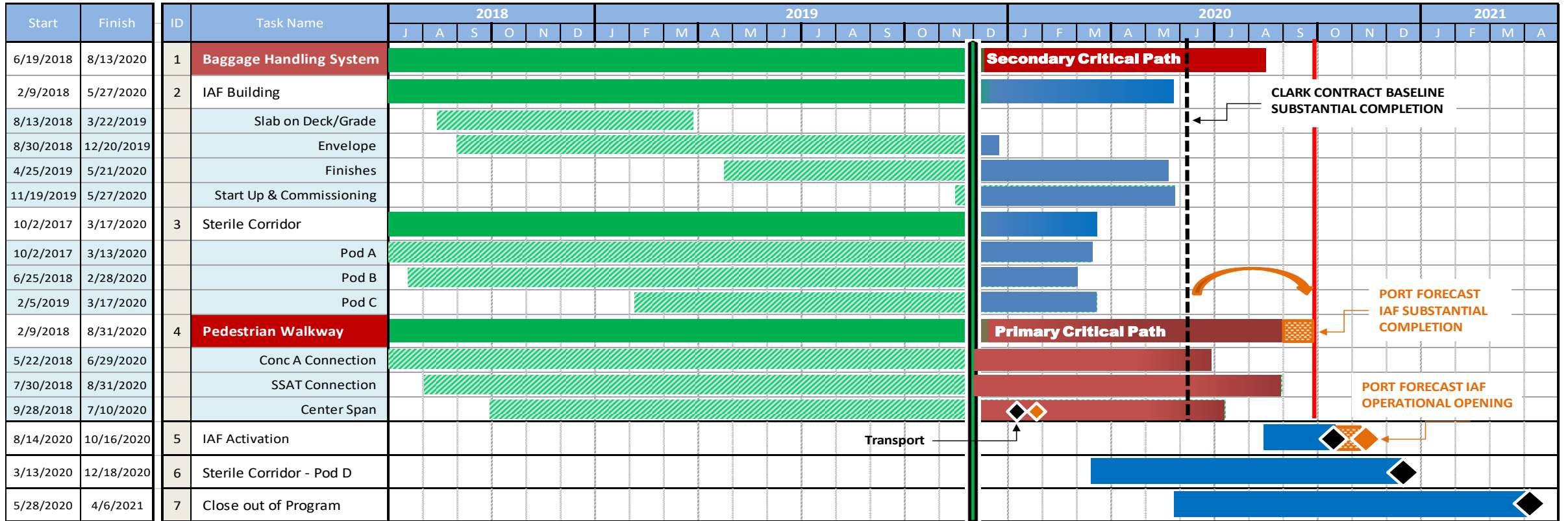


● On-Target ● On-Watch ● Action is Necessary
Within GMP Budget F/C use <50% Mgmt Rsv F/C use >50% Mgmt Rsv

(data date 11/30/2019)

SCHEDULE

(November 2019 Progress Update)



LEGEND

- Work Complete
- Work Remaining - Non-Critical
- Work Remaining - Critical
- Port of Seattle Forecast



Data Date

IAF Substantial Completion



On-Target
0 Days +

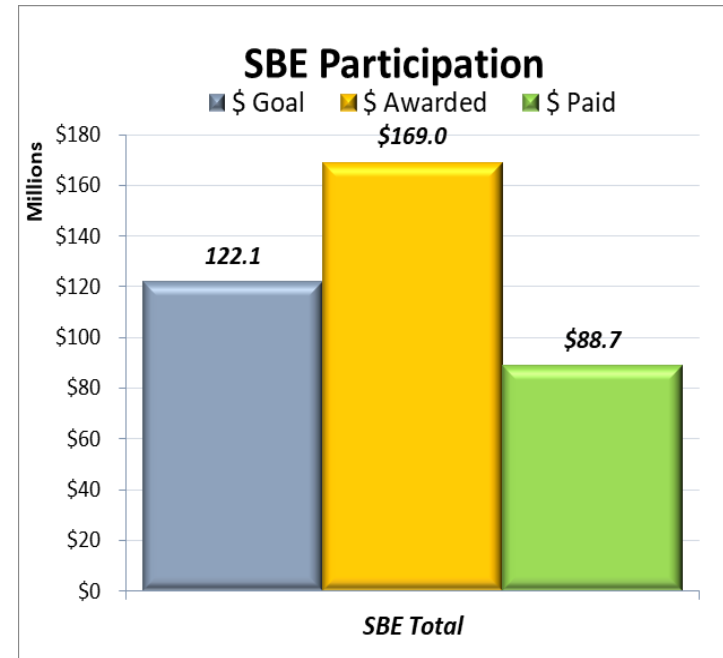
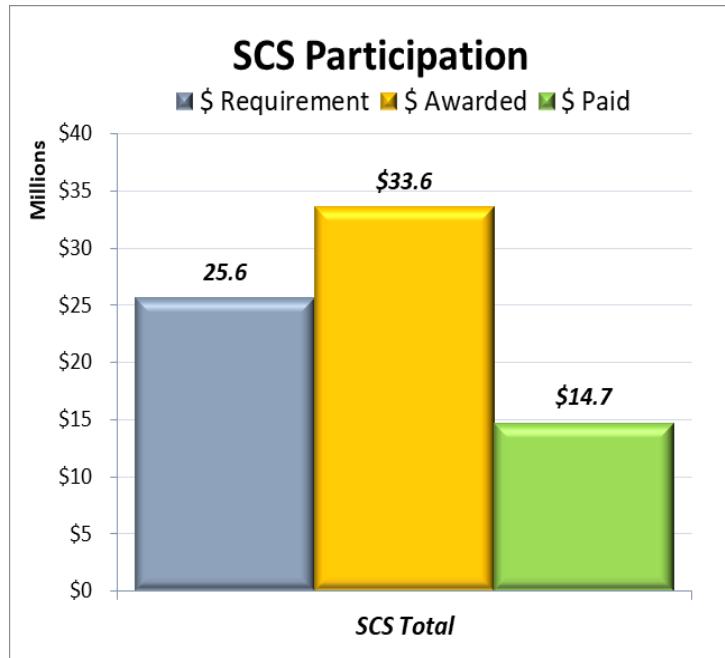


On-Watch
0 to -10 days



Action is Necessary
-11 days or more

SMALL BUSINESS/APPRENTICESHIP UTILIZATION



CONTRACTED

SCS \$33.6M Award / \$25.6M Requirement = 131%

SBE \$169.0M Award / \$122.1M Goal* = 138%

* At time of GMP contract, a diverse firm was assumed equivalent to a small business.

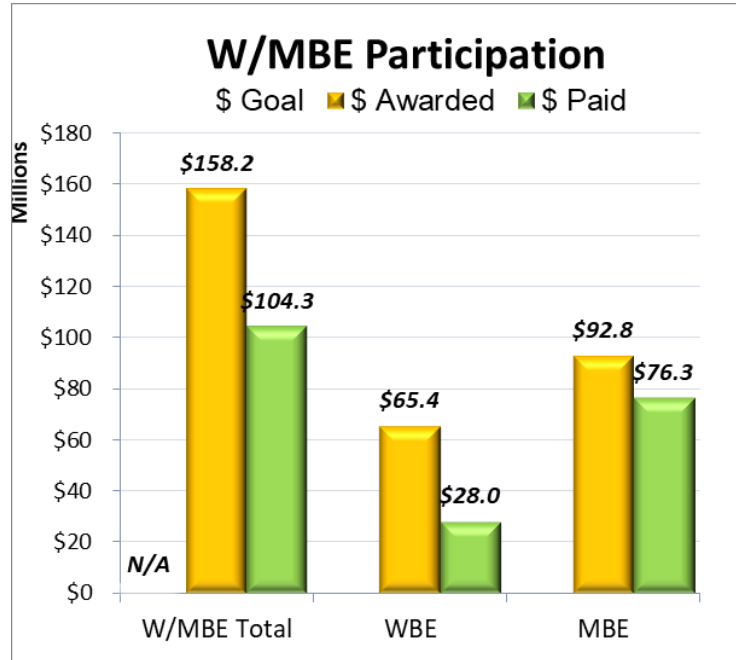
PAID TO DATE

SCS \$14.7M Paid* / \$25.6M Requirement = 57.4%

SBE \$88.7M Paid* / \$122.1M Goal = 72.6%

* Actual Payment Tier 1 Subcontract through November 2019 & Tier 2 Subcontracts through October 2019

SMALL BUSINESS/APPRENTICESHIP UTILIZATION



Current Findings

	<u>W/MBE</u>	<u>WBE</u>	<u>MBE</u>
Payments To-Date	\$104,268,870	\$27,953,279	\$76,315,591
Total # Firms Paid	44	20	24

- 1) Ethnicity Tracking for W/MBE was not a contract requirement for IAF
- 2) Diverse America Network validated certifications, checked every firm
- 3) Some diverse firms self-identified without other certification/validation

* Actual Payment Tier 1 Subcontract through November 2019 & Tier 2 Subcontracts through October 2019

SMALL BUSINESS/APPRENTICESHIP UTILIZATION

Many Firms can qualify into multiple categories

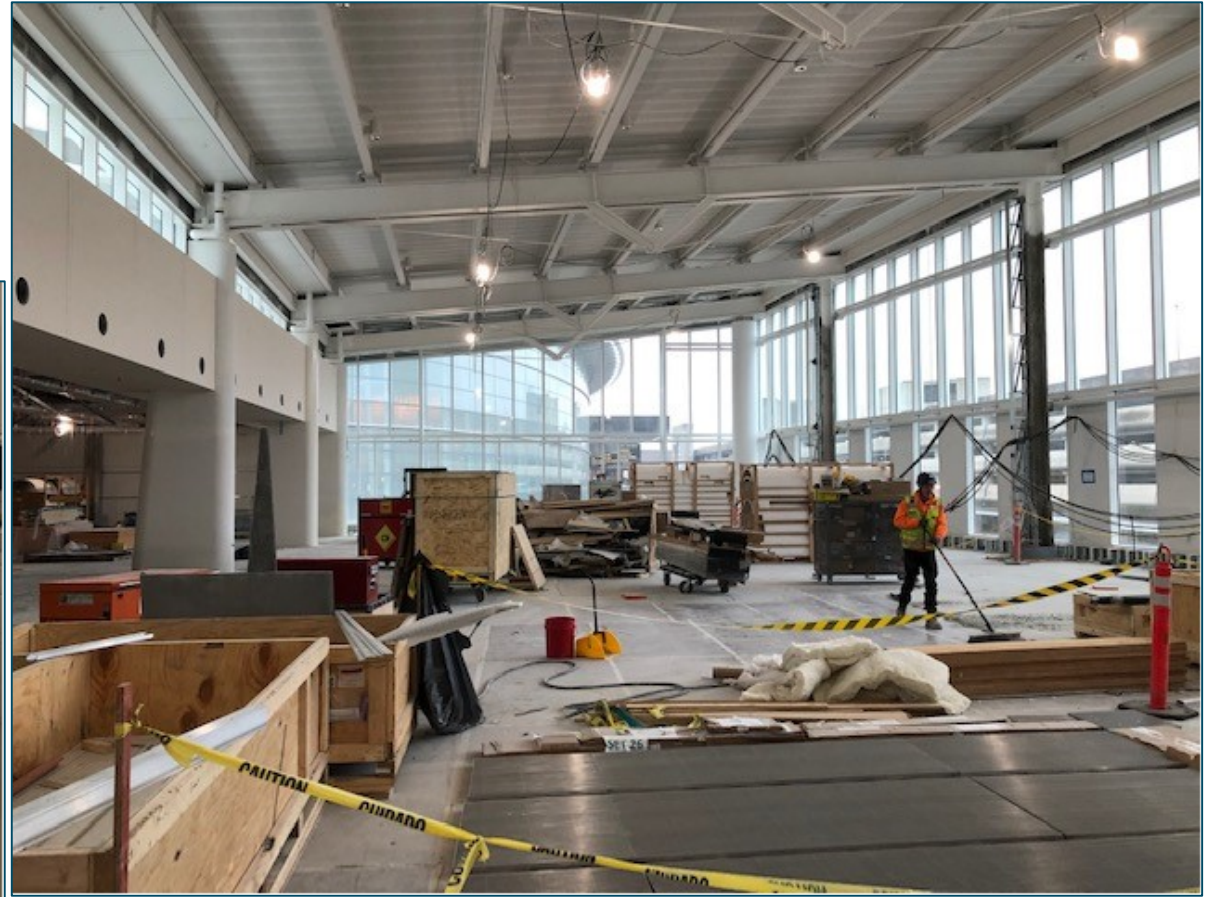
W/MBE Categories	Total Award	Total Paid To-date
Disadvantaged Business Enterprise	\$24,214,542	\$11,194,039
Woman Small Business Enterprise	\$50,181,433	\$25,871,007
Woman Business Enterprise	\$15,203,751	\$2,082,272
Veteran Owned Small Business Enterprise	\$16,502,365	\$14,241,500
Service-Disabled Veteran Owned Small Business	\$290,904	\$290,904
Minority Business Enterprise	\$92,844,117	\$76,315,591

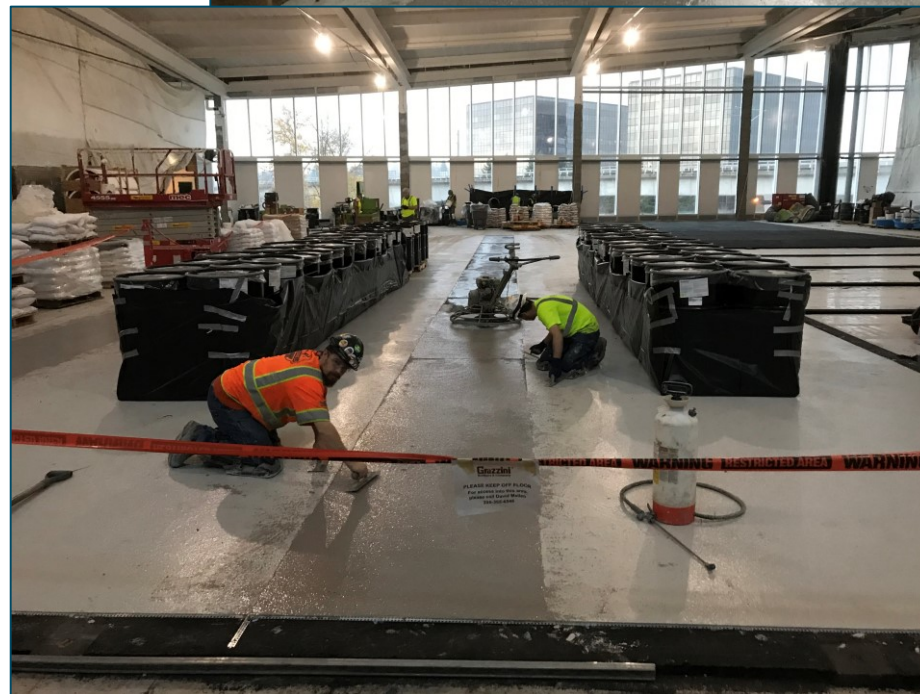
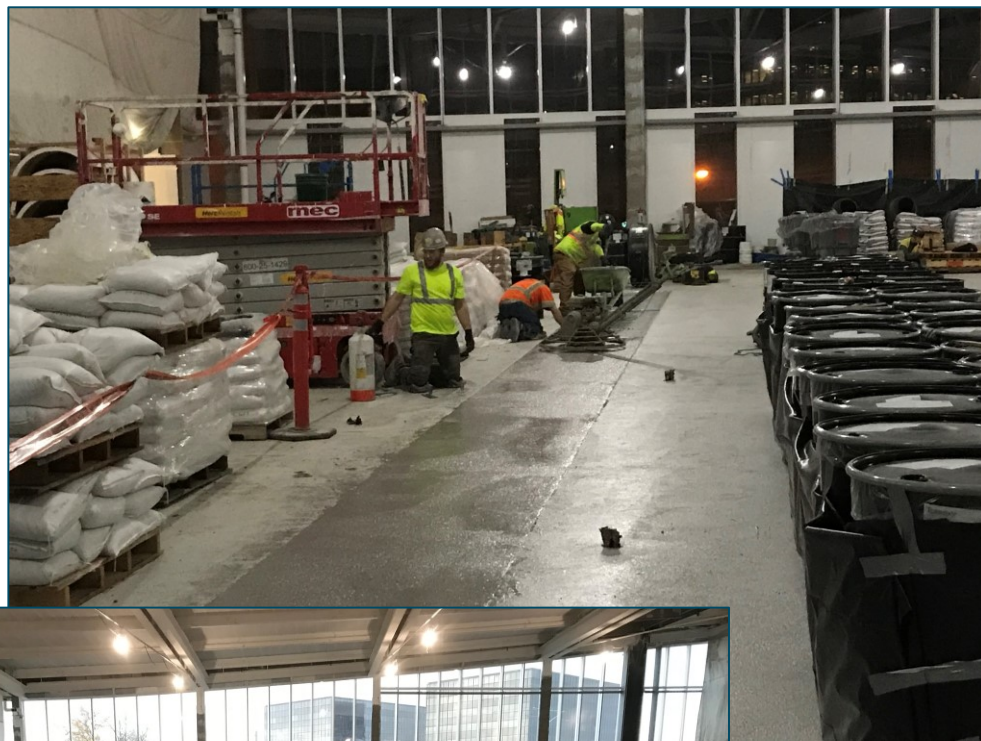
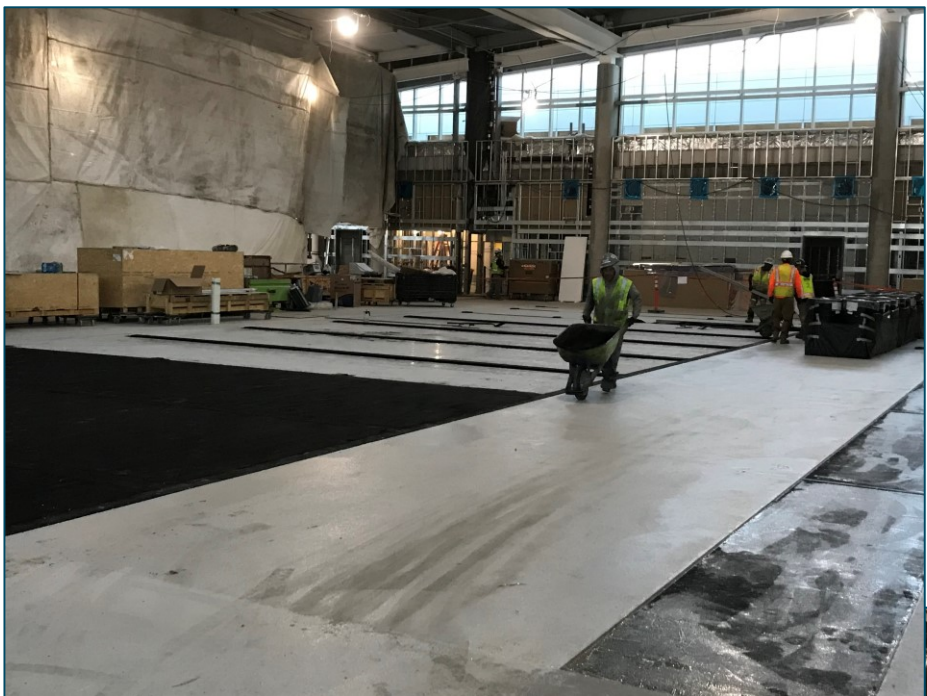
** These values are not cumulative in final tallies*

Apprentice Utilization	% of all Labor	Hours Worked
Total Apprentice Hours	20.1%	282,889
Minority	32.6%	457,322
Female	4.0%	56,256



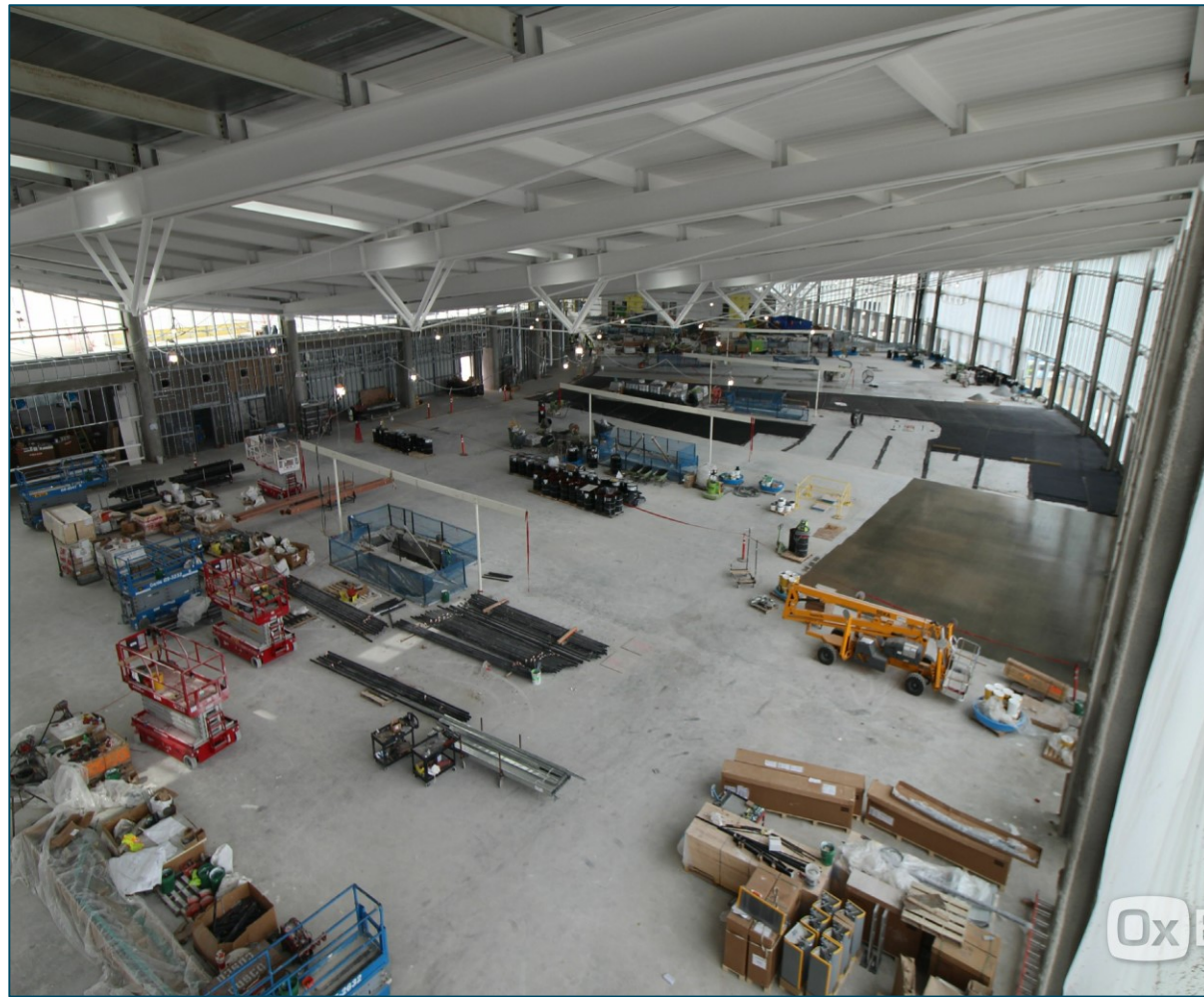




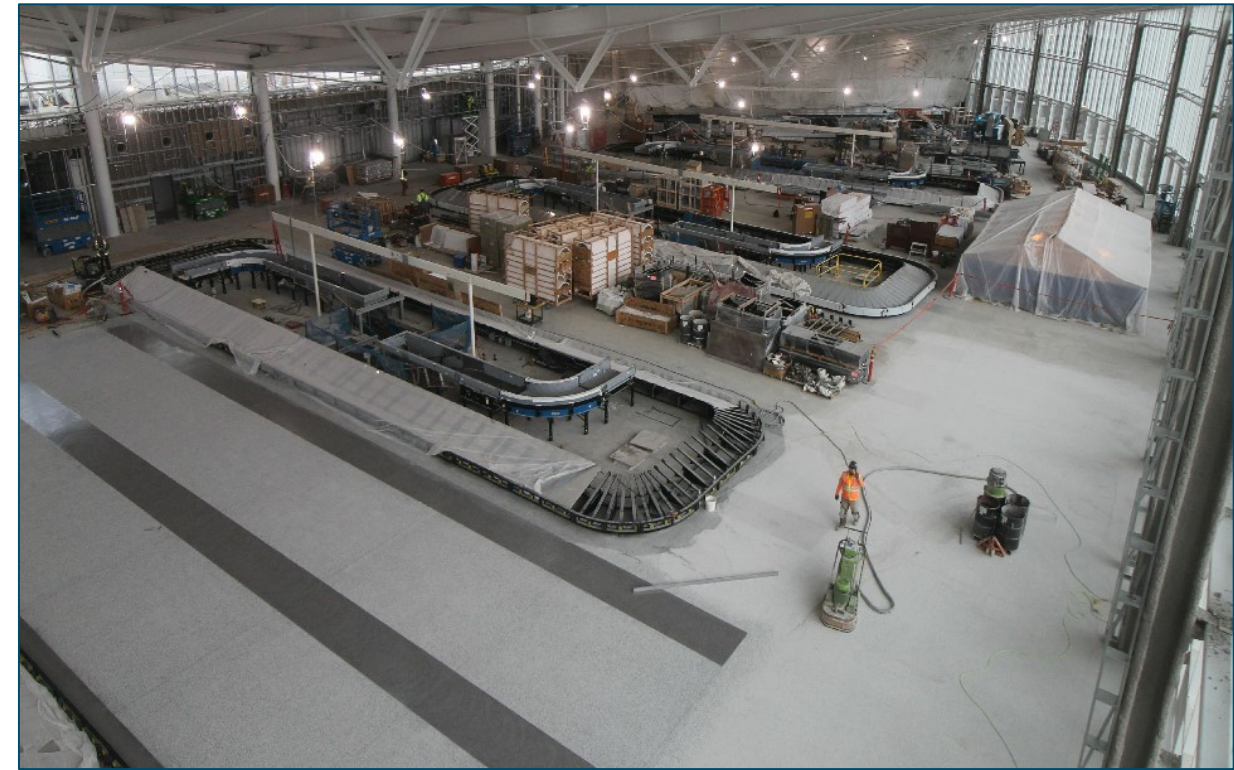


ACCOMPLISHMENT: Terrazzo placement

January 8, 2020



August 23, 2019





U.S. Green Building Council Leadership in Energy and Environmental Design (LEED) Status Update

Current Status

- On track to LEED Silver certification
 - Pending final review process

Highlights

- Installing infrastructure for future rainwater reuse program (purple pipe)
- 90% of construction waste diverted from landfills
- Increased amount of daylight and views in non-regularly occupied spaces
- Increased use of low-emitting adhesives, paints, coatings, furniture, ceilings, walls, etc.

Next Steps

- The Port will continue to collaborate with Clark toward the objective of LEED Silver certification



ORAT and ACTIVATION

Prior to Substantial Completion

- Familiarization Tours with stakeholder management, leaders and some frontline staff
- Development of SOPs, Contingency Plans, Operational Training, Operational Trials

60-90 Day Activation Period (from Substantial Completion to Opening)

- US Customs and Border Protection Special Systems Install
- More FamTours with CBP and tenant frontline staff
- Operational Training
- Operational Trials
- Public Simulation
- Move and Relocation
- Full Opening Transition

Post-Opening Support (after opening for 90 days)

- Constant check-in with frontline staff and stakeholders
- Make-up Training
- Activation and Opening Lessons Learned
- Documentation

Accomplishments

Opened Multiple Gates

250+ Familiarization Tours



26 SOPs Under Revision

40+ Operational Trials Identified

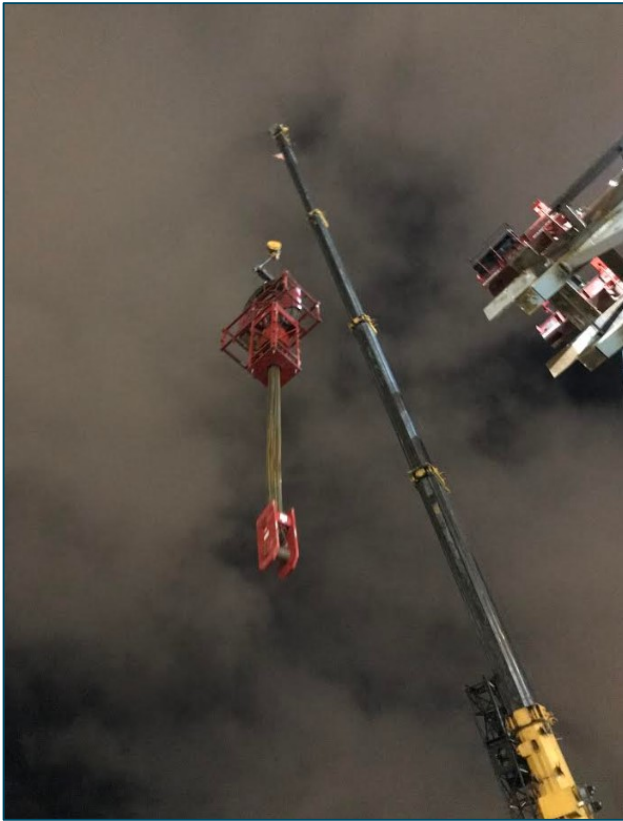




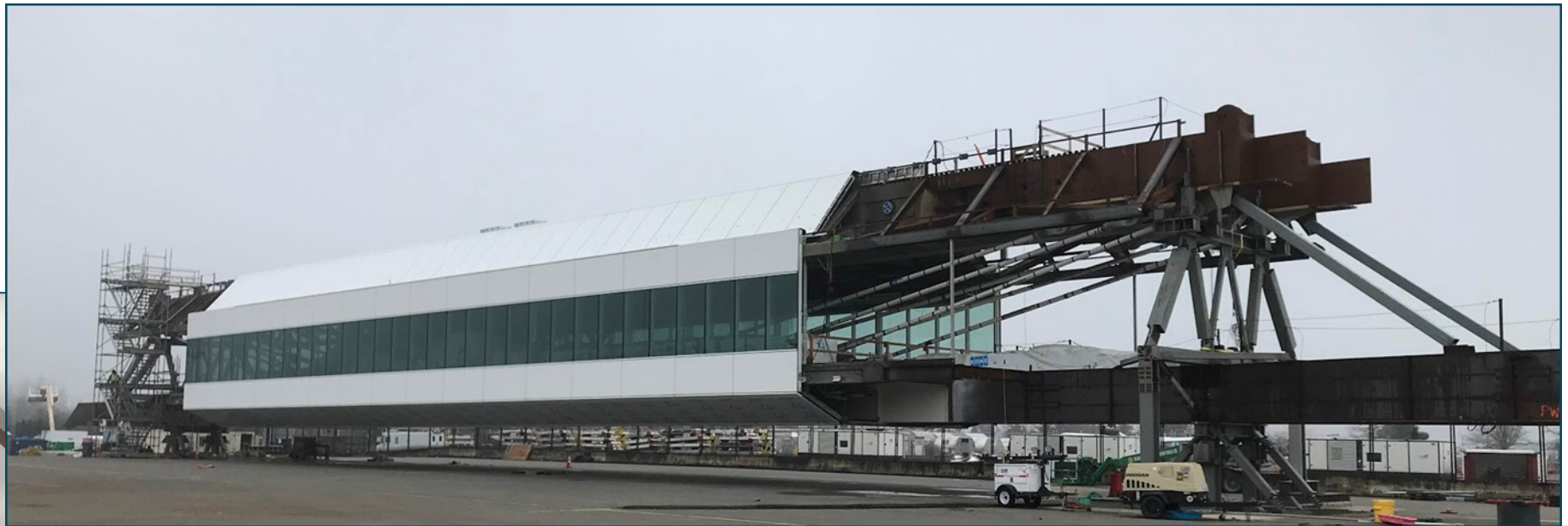
ACCOMPLISHMENT: Pedestrian Walkway V-Piers



ACCOMPLISHMENT: Pedestrian Walkway V-Piers



ACCOMPLISHMENT: Strand Jack Install and Preparation for Lift



International Arrivals Facility

Challenges:

- Pedestrian Walkway Erection
- Resolution of Owner Allowance Risk Items
 - Facial Recognition
 - Outbound Baggage/CBRA
- Federal Agency Coordination/Activation

Schedule:

- Port/Clark effort to achieve the best facility opening date
- Finalize open changes to set remaining schedule
- Port/Clark collaborating on baggage turnover/activation

Opening for Public Depends Upon Many

- Design-Builder Team
- Port IAF Program Team
- Port Operations and Maintenance Team
- Customs & Border Protection
- Transportation Security Administration
- Aviation Operational Readiness and Activation Team

end